

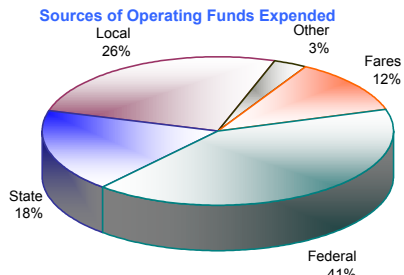
ID Number: 4080

225 West Center Street  
Kingsport, TN 37660

Chief Executive Officer: A. Ray Griffin,  
City Manager  
(423)229-9400

## System Wide Information

## Modal Information

[illegible]<sup>1</sup> Excludes Federal capital funds used to pay for operating expenses.<sup>2</sup> Includes Federal capital funds used to pay for operating expenses.